

Translation

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Consolidated Financial Results for the Year Ended December 31, 2025 (Based on Japanese GAAP)

February 12, 2026

Company name: AMITA HOLDINGS CO., LTD.
 Stock exchange listing: Tokyo
 Stock code: 2195 URL <https://www.amita-hd.co.jp/>
 Representative: Chairman and Chief Visionary Officer KUMANO Eisuke
 President and Chief Integrated Operations
 Inquiries: SUETSUGU Takahide TEL 075-277-0378
 Officer
 Scheduled date of ordinary general meeting of shareholders: March 26, 2026
 Scheduled date to file Securities Report: March 24, 2026
 Scheduled date to commence dividend payments: March 27, 2026
 Preparation of supplementary material on financial results: Yes
 Holding of financial results meeting: Yes (for institutional investors and analysts)

(Amounts less than one million yen are rounded down)

1. Consolidated financial results for the year ended December 31, 2025 (from January 1, 2025 to December 31, 2025)

(1) Consolidated operating results

Percentages indicate year-on-year changes

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Year ended December 31, 2025	4,865	(1.3)	435	(7.9)	469	(15.8)	310	(26.5)
Year ended December 31, 2024	4,931	8.7	473	0.3	557	5.1	423	37.2

Note: Comprehensive income Year ended December 31, 2025 ¥339 million [(29.1)%]
 Year ended December 31, 2024 ¥479 million [53.5%]

	Earnings per share	Diluted earnings per share	Profit attributable to owners of parent/equity	Ordinary profit/total assets	Operating profit/net sales
	Yen	Yen	%	%	%
Year ended December 31, 2025	17.72	—	11.1	6.6	9.0
Year ended December 31, 2024	24.11	—	17.2	8.7	9.6

Reference: Share of loss (profit) of entities accounted for using equity method

Year ended December 31, 2025 ¥59 million
 Year ended December 31, 2024 ¥70 million

Notes: 1. Diluted earnings per share for the year ended December 31, 2024 is omitted, because there are no potentially dilutive shares that have dilutive effects although there are potentially dilutive shares.

2. Diluted earnings per share for the year ended December 31, 2025 is omitted, because there are no potentially dilutive shares that have dilutive effects.

(2) Consolidated financial position

	Total assets	Net assets	Equity ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
As of December 31, 2025	7,681	3,003	38.3	167.50
As of December 31, 2024	6,594	2,733	40.5	152.01

Reference: Equity As of December 31, 2025 ¥2,940 million
 As of December 31, 2024 ¥2,668 million

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
	Millions of yen	Millions of yen	Millions of yen	Millions of yen
Year ended December 31, 2025	584	(804)	601	3,119
Year ended December 31, 2024	474	(514)	(108)	2,729

2. Cash dividends

	Annual dividends per share					Total cash dividends (Total)	Dividend payout ratio (Consolidated)	Ratio of dividends to net assets (Consolidated)
	1st quarter-end	2nd quarter-end	3rd quarter-end	Fiscal year-end	Total			
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Year ended December 31, 2024	—	0.00	—	4.00	4.00	70	16.6	2.8
Year ended December 31, 2025	—	0.00	—	5.00	5.00	87	28.2	3.1
Year ending December 31, 2026 (Forecast)	—	0.00	—	5.00	5.00		24.2	

3. Forecast of consolidated financial results for the year ending December 31, 2026 (from January 1, 2026 to December 31, 2026)

Percentages indicate year-on-year changes

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	5,200	6.9	500	14.7	566	20.5	363	16.7	20.68

4. Notes

(1) Significant changes in the scope of consolidation during the fiscal year ended December 31, 2025: No

(2) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements

Changes in accounting policies due to revisions to accounting standards and other regulations: Yes

Changes in accounting policies due to other reasons: No

Changes in accounting estimates: Yes

Restatement of prior period financial statements: No

Note: For details, please refer to “3. Consolidated financial statements and primary notes, (5) Notes to consolidated financial statements, (Notes on changes in accounting policies) and (Notes on changes in accounting estimates)” on page 16 of the attached document.

(3) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)

As of December 31, 2025	17,556,360 shares	As of December 31, 2024	17,556,360 shares
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Number of treasury shares at the end of the period

As of December 31, 2025	3,890 shares	As of December 31, 2024	3,890 shares
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Average number of shares during the period

Year ended December 31, 2025	17,552,470 shares	Year ended December 31, 2024	17,552,470 shares
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Table of Contents**Index**

1. Overview of operating results and others.....	2
(1) Overview of operating results during the fiscal year under review	2
(2) Overview of financial position during the fiscal year under review.....	5
(3) Overview of cash flows for the fiscal year under review	6
(4) Business outlook.....	6
2. Basic approach to the selection of accounting standards	8
3. Consolidated financial statements and primary notes.....	9
(1) Consolidated balance sheets	9
(2) Consolidated statements of income and consolidated statements of comprehensive income	11
Consolidated statements of income	11
Consolidated statements of comprehensive income	12
(3) Consolidated statements of changes in equity	13
(4) Consolidated statements of cash flows.....	15
(5) Notes to consolidated financial statements.....	16
(Notes on going concern assumption)	16
(Notes on changes in accounting policies)	16
(Notes on changes in accounting estimates).....	16
(Notes on segment information).....	16
(Notes on per share information).....	16
(Notes on significant subsequent events)	17

1. Overview of operating results and others

(1) Overview of operating results during the fiscal year under review

During the fiscal year under review, the Japanese economy operated within a persistently highly uncertain operating environment, driven by evolving trade policies among various countries, including the United States and China; geopolitical risks including the situations in Ukraine and the Middle East; heightened instability in global supply chains disrupting the procurement of resources, including rare earths; intensifying staff shortages; and the risks of abnormal weather and natural disasters. In particular, shifts in the industrial structure—such as the contraction of Japan’s mass, export-oriented manufacturing industry, driven primarily by the impact of U.S. tariff policy and deflationary exports from China, as well as the scaling back of ESG investment to disclosure-related requirements—have altered the market environment to a degree that exceeded expectations. We believe these developments have contributed to more conservative short-term decision-making in corporate management strategies and judgments. Meanwhile, the four-part seminar for business leaders and executives we hosted in the current fiscal year attracted participation from an average of more than 100 companies per session, while the three-part seminar for operational staff drew participation from more than 250 companies in aggregate. This strong turnout provides clear evidence of emerging demand for substantive corporate sustainability.

The AMITA Group is working to establish a Social Systems Design Business that aims to improve sustainability and relationships in the society, centered on a framework of circularity that does not produce waste and inclusion that leads to optimum solutions and facilitates greater engagement. Specifically, to realize our business vision, Ecosystem Social Concept 2030 (“AMITA Vision 2030”), we are building our “Social Circular Platform*1,” a social circulation operating system that will function as the core of our efforts. The Social Circular Platform is a new form of social infrastructure based on a system of a circular design and mutual aid and cooperation.

In the current fiscal year, as part of these building efforts, we have been promoting both product development and service roll-outs, and focusing on pioneering a circular domestic demand market through our Social Systems Design Business. We have positioned the current fiscal year as the year to complete the creation of a platform for market development in our Medium- and Long-term Management Plan, and have been promoting business transformation to achieve this. Additionally, in response to the previously noted market changes that exceeded expectations and the rapid adoption of multi-agent AI, we have also accelerated the initiation and execution of initiatives, including new product and production technology development for the AI era.

The specifics of the initiatives are as follows.

<Domain of support for sustainable corporate management: Cyano Project integrated support services>

In the “Cyano Project,” which assists in transitioning to greater corporate sustainability, we have implemented an inbound marketing measure that integrates visioning, corporate communications, account relations, and B2B sales (practices) to arouse the interest of potential customers and lead to winning new clients.

As part of this effort, we hosted the four-part seminar for business leaders and executives from major companies, themed around assessing the times, with a focus on the risks and opportunities that arise from navigating today’s unpredictable operating environment. The seminar was successful, with all sessions held at full venue capacity, alongside online participation averaging more than 70 companies per session. Since the launch of “Circular Co-Evolution,” a total solution for the manufacturing industry, by five companies—AMITA CORPORATION, Circular LinX CO., LTD., Sumitomo Mitsui Finance and Leasing Company, Limited, ABeam Consulting Ltd., and GX Concierge Inc.—in June of the current fiscal year, we have been promoting proposals for transformation to a circular business model by leveraging the combined expertise and networks of these five companies, including conducting a three-part seminar titled “Achieving Corporate Sustainability Together.” Furthermore, we strengthened our marketing structure by leveraging our network of group and partner companies and other related entities, while also running training programs to enhance our solutions capabilities. Additionally, we have accelerated the initiation and execution of new product development for the AI era from the second half of the fiscal year under review. These initiatives have led to a steady inflow of new orders for consulting projects. However, due to delays in implementing countermeasures in response to changes in our clients’ operating environments—stemming from the above-mentioned market developments such as U.S. tariff policy, deflationary exports from China, and the scaling back of ESG initiatives—order inflow and project delivery fell short of planned levels.

In our Sustainable BPO services, which use ICT and BPO to support circular corporate management, Circular LinX CO., LTD., a joint venture between the Company and Sumitomo Mitsui Finance and Leasing Group, has developed and provided new services in addition to those aimed at enhancing business efficiency and improving service quality. Against the background of the emergence of governance risks caused by labor shortages and sustainability knowledge at client companies, our Sustainable BPO services are performing well.

In the circular materials manufacture and provision services which contribute to the closed-loop resource recycling of waste and decarbonization, driven by the trend towards carbon neutrality and the impact of instability in global supply chains, we have promoted the development and provision of new circular materials (those that can be used as a substitute for natural resources), the decarbonization of plants, and the total proposal for sustainable procurement. Additionally, we have advanced the development of “Circular Model 3.0,” a resource productivity enhancement model that realizes the efficiency and sophistication of resource recycling based on information management using cutting-edge technologies such as AI. However, amid market changes in the Japanese manufacturing industry discussed above—including the contraction of production plans at client companies—the cement industry experienced a tightening of circular materials. As a result, the volume handled at our Himeji circular materials plant declined year on year and versus plan. In addition, the number of high unit-price processing projects decreased year on year, and the recognition of certain results was pushed into the subsequent quarter or later, primarily due to partial shipping adjustments. With regard to closed-loop resource recycling of silicon slurry, we expanded services at the Kitakyushu circular materials plant and other operations. The volume handled grew year on year, yet fell short of plan, reflecting weakness in the Japanese semiconductor industry and other factors. Additionally, as part of the service evolution towards “Circular Model 3.0,” the construction of a smart factory with an automatic control system at the Himeji circular materials plant is progressing as planned, and preparations for the start of operations in July 2026 are underway.

<The Environmental Assessment and Certification Service>

With the market remaining strong, we have been steadily acquiring orders from new customers, especially for FSC® CoC certification and MSC/ASC CoC certification. We will promote reinforcing the assessor function and strengthening of organizational structures including enhancing business efficiency through the adoption of AI technologies.

<Business operations outside Japan>

Primarily through AMITA CIRCULAR DESIGN SDN. BHD. (“ACD”), AMITA Group’s regional headquarters for the Asia-Pacific, we are promoting the expansion of the closed-loop resource recycling business in Malaysia and preparing to launch the closed-loop resource recycling business in Indonesia within FY2027. Leveraging the know-how we have developed in Japan, along with these initiatives, we have opened up new markets associated with the creation of mechanisms for building recycling-oriented societies in the Asia Pacific region.

- Malaysia

In the closed-loop resource recycling, although regional resource circulation needs are strong and the receiving quantity of industrial waste is increasing, there were increases in shipping costs of circular materials and delays in shipments mainly due to price negotiations with certain resource users. In the current fiscal year, we have continued with our proof-of-concept assessment for the first overseas installation of a MEGURU STATION® resource-collection site that facilitates mutually supportive engagement among residents, an initiative that was launched in partnership with a local university in the previous fiscal year.

- Indonesia

At two joint venture companies established with local companies in the previous fiscal year with the aim of truly commercializing and building a business platform for a closed-loop resource recycling business, we have been pursuing initiatives aimed at opening a circular materials plant by FY2027.

- Business development in other countries

As measures related to the Ministry of the Environment’s “FY2025 City-to-City Collaboration Program to Support the Decarbonization Efforts by Overseas Subnational Governments” adopted in April of the

current fiscal year following the previous fiscal year, in Indonesia, India, and Palau, we have continued to conduct feasibility studies and related investigations, etc. concerning the commercialization of waste resource recycling in each country aimed at decarbonization.

In India, we have continued to carry out a feasibility study on a closed-loop resource recycling business for the cement industry that began in the previous fiscal year. In Palau, under the framework of the Japan International Cooperation Agency's "JICA Technical Cooperation for Grassroots Projects (grassroots partner-style)" adopted in April of the current fiscal year, we have conducted a feasibility study for a local heat utilization business using untapped resources as fuel, while continuing to advance the construction of a circulation model for island countries.

<Domain of support for greater community sustainability: MEGURU STYLE>

We developed and expanded MEGURU STYLE*2, a mutually supportive social infrastructure that promotes waste-free "social" lifestyles, as an initiative for regional municipalities. Specifically, we have continued with the development of the MEGURU COMPLEX*3 solution to circulate resources efficiently within communities, and maintained activities aimed at the geographical expansion of MEGURU STATION® resource-collection site that facilitates mutually supportive engagement among residents in Tachiarai and Buzen in Fukuoka Prefecture, Kobe in Hyogo Prefecture, Kameoka in Kyoto Prefecture, Nara in Nara Prefecture (the Tsukigase district), and Nagakute in Aichi Prefecture. In Kameoka City, Kyoto Prefecture, we are advancing the design of a standardized model in preparation for the nationwide launch of MEGURU STYLE, building on accompanying support operations to promote community development. The initiative, commissioned to us in July of the current fiscal year, aims to foster circulation and inclusivity that benefit both people and nature. In January 2026, we opened the first MEGURU STATION® in that city. In addition, joint research conducted with the Center for Preventive Medical Sciences at Chiba University found that users of MEGURU STATION® had approximately a 15% lower long-term support or care risk compared to non-users, along with improvements in outdoor activities, social engagement, and community participation. These findings indicate that the station functions as a community hub, integrated into daily life, rather than serving solely as a typical resource collection station.

<Partnership domain>

We have continuously been participating in the Ecosystem Society Agency (ESA*4) as a founding member. At the end of November of the current fiscal year, ESA had 41 member municipalities and 76 member companies and groups, with the number of municipalities doubling compared to January of the current fiscal year. Through initiatives in ESA, the AMITA Group will enable greater numbers of municipalities and companies than ever before to engage in co-creative activities, thus accelerating initiatives aimed at the realization of our AMITA Vision 2030.

We also promoted the circular economy and advanced partnerships and cooperative projects with various companies and municipalities, starting with activities aimed at the creation and development of a circular model for plastics centered on MEGURU STATION® in the third phase of the Cabinet Office's Strategic Innovation Program (SIP).

Additionally, in collaboration with the Nature Positive Sustainable Development Hub, with Professor KONDOH Michio of the Graduate School of Life Sciences at Tohoku University as a project leader, we have published the Practice Guide for Nature Positive Activities: Landscape Approach—Driven Nature Restoration and Regional Value Creation, Ver. 1.0. This hub visualizes the value of nature, accelerates capital flows into natural capital, and develops human resources equipped to contribute, in alignment with the Nature Positive concept of halting and reversing nature loss by 2030. This practice guide offers foundational guidance to help achieve these visions within the community.

<Other>

The rapid advancement of generative AI is set to drive a paradigm shift, fundamentally transforming business model frameworks across industries. The AMITA Group is actively investing in the development of DX talent that enhances business efficiency with AI technologies and also innovates new services using related technologies. In parallel, we are cultivating human resources capable of creating value—empathy, trust, and relationship-building—beyond the reach of AI. We aim to launch specific AI-powered services in FY2026.

As a result of the above, net sales for the fiscal year under review were ¥4,865,635 thousand (down 1.3% or ¥65,840 thousand from the previous fiscal year), mainly due to a decrease in the volume at the Himeji circular materials plant, a decrease in high-value processing projects, and certain results were pushed into later quarter due to partial shipping adjustments in the circular materials manufacture and provision services which contribute to the closed-loop resource recycling of waste and decarbonization, despite an increase in the volume of silicon recycling at the Kitakyushu circular materials plant and growth in the Environmental Assessment and Certification Service. Operating profit recorded ¥435,888 thousand (down 7.9% or ¥37,591 thousand YoY) mainly due to a decrease in net sales. Ordinary profit was ¥469,750 thousand (down 15.8% or ¥88,140 thousand YoY) mainly due to a decrease in operating profit, a decrease in share of profit of entities accounted for using equity method related to the Malaysia business, and the impact of foreign exchange losses. Profit attributable to owners of the parent was ¥310,974 thousand (down 26.5% or ¥112,210 thousand YoY) due to a decrease in ordinary profit and the absence in the current fiscal year of income taxes - deferred (gain) resulting from an increase in deferred tax assets recorded in the previous fiscal year.

Statement by segment is omitted because the AMITA Group constitutes a single segment of the Social Systems Design Business.

***1 Social Circular Platform:**

The Social Circular Platform is a scheme that connects regional resources and behavioral data, transforming them into predictive insights of demand and behavior using AI. By returning value to society, it contributes to the optimization of overall society. The AMITA Group is advancing the development of this platform to realize our AMITA Vision 2030. This platform is made up of MEGURU STYLE, a mutual supportive social infrastructure that promotes waste-free “social” lifestyles, and MEGURU FACTORIES circular materials plants to achieve the circular economy. The user data, activities data, and resource data collected by MEGURU STATION® in MEGURU STYLE is converted into procurement forecasts, regional customization needs forecasts, behavioral forecasts, and storage forecasts, which are used by companies to make decisions on materials to design optimal production plans that do not produce corporate waste. The Company provides this optimized design data to companies and municipalities to support production and procurement that matches regional needs.

***2 MEGURU STYLE:**

MEGURU STYLE is a sustainable community design service currently under development to address the four major challenges faced by regional municipalities (population drain, aging and shrinking population, declining employment opportunities, and rising costs of social security programs). It uses a community-based structure and is based on tangibles and information circulation design that uses the hardware of MEGURU STATION®, MEGURU BOX®, and MEGURU COMPLEX. Through this service, the AMITA Group aims to realize the new town building to enrich human relationships, diversity, and culture through cooperation among local residents, municipalities, and companies centered on the goals of facilitating greater engagement among residents and greater circulation of resources.

***3 MEGURU COMPLEX:**

MEGURU COMPLEX is a resource circulation solution for municipalities in MEGURU STYLE. By clustering a biogas power plant for flammable waste recycling together with facilities for recycling diapers and for pyrolysis, we aim to reduce waste incineration and landfill to zero.

***4 ESA:**

Based on the concepts of circularity and inclusivity, ESA is an organization that aims to be a platform where regional municipalities facing aging and shrinking populations and other newly emerging policy issues, and companies, etc. seeking to create new business models, can drive innovation from a comprehensive perspective to create social value. It was founded in April 2024.

(2) Overview of financial position during the fiscal year under review

As of December 31, 2025, current assets increased by ¥470,557 thousand mainly due to an increase in cash and deposits through borrowings, and non-current assets increased by ¥616,509 thousand mainly due to an increase

in property, plant and equipment due to the establishment of a smart factory (partial) at the Himeji circular materials plant. As a result, total assets increased by ¥1,087,067 thousand from the end of the previous fiscal year to ¥7,681,891 thousand.

With regard to liabilities, current liabilities increased by ¥212,744 thousand mainly due to an increase in current portion of long-term borrowings and an increase in advances received, and non-current liabilities increased by ¥604,879 thousand mainly due to an increase in long-term borrowings. As a result, liabilities increased by ¥817,624 thousand from the end of the previous fiscal year to ¥4,678,689 thousand.

Net assets increased by ¥269,442 thousand from the end of the previous fiscal year to ¥3,003,201 thousand mainly due to recording of profit attributable to owners of parent.

(3) Overview of cash flows for the fiscal year under review

As of the end of the fiscal year under review, cash and cash equivalents (the “fund”) increased by ¥389,983 thousand from the end of the previous fiscal year to ¥3,119,338 thousand.

(Cash flows from operating activities)

The fund provided by operating activities amounted to ¥584,792 thousand (net inflow of fund by ¥110,147 thousand YoY). This was due to profit before income taxes of ¥469,883 thousand, depreciation of ¥204,509 thousand, and income taxes paid of ¥166,512 thousand.

(Cash flows from investing activities)

Funds used in investing activities amounted to ¥804,118 thousand (net outflow of funds by ¥289,631 thousand YoY). This decrease was mainly due to purchase of property, plant and equipment of ¥831,142 thousand.

(Cash flows from financing activities)

The fund provided by financing activities amounted to ¥601,674 thousand (net inflow of fund by ¥710,667 thousand YoY). This was mainly due to proceeds from long-term borrowings of ¥1,010,000 thousand.

(4) Business outlook

Going forward, the outlook for the Japanese economy signals normalized uncertainty across society and industry, amid the anticipated rapid evolution and adoption of multi-agent AI. These developments are occurring alongside structural changes, including demographic shifts, climate change, resource depletion, technological innovation, evolving social values, geopolitical risks, global political and economic developments, and natural disaster risks.

In the context of sustainability regulation, Japan will phase in mandatory disclosures under the Sustainability Standards Board of Japan (SSBJ) standards, beginning with companies on the Prime Market with a market capitalization exceeding ¥3 trillion, effective from the fiscal year ending March 31, 2027. Companies are required not only to disclose information but also to integrate climate risks into their management strategies as financial risks. Led by the International Sustainability Standards Board (ISSB), this global movement extends across Europe, the United States, and Southeast Asia. As with the introduction of ISO 14001 in the 1990s, which standardized environmental management across industries and redefined corporate practices, we believe this new disclosure requirement will signify a pivotal shift in corporate management. The AMITA Group considers this structural change to offer a robust growth opportunity. Substantive corporate sustainability requires support that extends beyond conventional analytical consulting. It involves tasks that cannot be replaced by AI: proposing and implementing solutions across the entire supply chain, testing hypotheses through on-site execution, and imbuing values and philosophy—areas in which the AMITA Group excels. Leveraging these strengths, we will further establish and strengthen our business foundation in sustainability while advancing market development.

Overseas, the promotion of the circular economy in the ASEAN region, which includes Malaysia and Indonesia, is forecast to give rise to a market of around \$420 billion, and we believe that the trend acting as a tailwind for the AMITA Group continues.

Taking these circumstances into account, for “Designing a Sustainable Future,” the AMITA Group will continue to develop and expand products aimed at establishing the Social Systems Design Business to enhance the sustainability and engagement of society, and advance the development of our “Social Circular Platform,” a

social circulation operating system that will function as the core of our efforts, in preparation for achieving our AMITA Vision 2030. In 2026—the first year of the Business Expansion Phase under our Medium- and Long-term Management Plan—we will transform into an integrated sustainability solutions company, providing and enhancing comprehensive support across the sustainability market. We will strengthen initiatives, including the rebuilding of product design to address the requirements of the multi-agent AI era and the implementation of end-to-end marketing measures from education and public relations to marketing and sales strategy that contribute to market development. Through initiatives such as promoting the building of strategic partnerships with corporations, municipalities, and co-creation businesses, we will forge ahead with the development and growth of the Social Systems Design Business and use this to achieve the AMITA Vision 2030. The specifics are as follows.

<Domain of support for sustainable corporate management: Cyano Project integrated support services>

We will rebuild and provide the product design for the Cyano Project, as well as the launch and rollout of business leader- and executive-focused services that support management in the AI era. As a marketing measure that integrates visioning, corporate communications, account relations, and B2B sales (practices), we will host seminars themed around corporate sustainability and AI and strengthen marketing by leveraging our network of group and partner companies. Additionally, we will enhance the development of new products in collaboration with external partners and strengthen our training programs to improve our solutions capabilities. In our Sustainable BPO services, where performance has been strong and which use ICT and BPO to support circular corporate management, Circular LinX CO., LTD. is seeking to develop and provide new services and implement partner strategies in addition to further enhancing business efficiency and improving service quality. In the circular materials manufacture and provision services which contribute to the closed-loop resource recycling of waste and decarbonization, we are working to evolve towards “Circular Model 3.0,” a resource productivity enhancement model based on information management using cutting-edge technologies such as AI. As part of these efforts, we are preparing to begin operations of the smart factory at the Himeji circular materials plant in July 2026. With the aim of encouraging a circular economy, we will pursue a set of initiatives: responding to increasingly segmented and sophisticated client needs; developing new circular materials; offering total proposals for sustainable procurement; investing in automation and mechanization of production functions to help address labor shortages and contribute to higher productivity; and strengthening closed-loop resource recycling of silicon slurry at the Kitakyushu circular materials plant in anticipation of the recovery and expansion of the semiconductor industry.

<The Environmental Assessment and Certification Service>

With the market remaining strong, we seek to strengthen organizational structures and take other steps to grow new orders, as well as consider and promote the development of new services going forward.

<Business operations outside Japan>

Led by the Asia Pacific regional headquarters ACD, we will expand the closed-loop resource recycling business in Malaysia and develop new businesses such as energy projects utilizing unused biomass resources (palm oil residues), accelerate preparations for building the business foundation with the aim of beginning the full-fledged closed-loop resource recycling business at a joint venture in Indonesia in FY2027, as well as continue to leverage the know-how we have developed in Japan to explore new markets and assess business potential associated with the creation of mechanisms for building recycling-oriented societies in the Asia Pacific region.

<Domain of support for greater community sustainability: MEGURU STYLE>

We will accelerate the development of MEGURU STYLE, a mutually supportive social infrastructure that promotes waste-free “social” lifestyles, aimed at addressing the four major challenges faced by regional municipalities: population drain, aging and shrinking population, declining employment opportunities, and rising costs of social security programs. We will scale our proof of concept assessment into a full-scale prototype of MEGURU STYLE in Kameoka City, Kyoto Prefecture, while also building a digital information platform that adds value to consumption trends, traceability, and other resource information, along with related initiatives.

<Partnership domain>

As a founding member of the Ecosystem Society Agency (ESA), which is set to move into the implementation phase in 2026, we will actively participate in its activities and implement partnership and cooperative projects involving a variety of companies and municipalities. We will continue to implement activities aimed at the creation of a circular model for plastics centered on MEGURU STATION® in the third phase of the Cabinet Office's Strategic Innovation Program (SIP), which has been underway since 2023.

Furthermore, as a management foundation to support the Social Systems Design Business, we will continue to work on building a framework for the amplification of quality management resources. This includes fostering our corporate culture (continuously improving the personnel system, taking on the challenge of a 32-hour work week, establishing an environment to enhance well-being); developing organizational and human resources to enhance value-based productivity; developing talent capable of enhancing business efficiency and innovating new services using AI technologies while also creating value—empathy, trust, and relationship-building—beyond the reach of AI; establishing strategic capital policies; and taking measures to strengthen relationships with stakeholders and increase social recognition.

Regarding the consolidated results for the fiscal year ending December 31, 2026, as a result, the AMITA Group forecasts net sales of ¥5,200 million (up 6.9% or ¥334 million YoY), operating profit of ¥500 million (up 14.7% or ¥64 million YoY), ordinary profit of ¥566 million (up 20.5% or ¥96 million YoY), and profit attributable to owners of parent of ¥363 million (up 16.7% or ¥52 million). The AMITA Group will pursue these measures above and proactively engage in creating an “Ecosystem Society” in tandem with other sustainability-oriented companies and municipalities.

2. Basic approach to the selection of accounting standards

The AMITA Group applies Japanese accounting standards for ensuring the comparability with other Japanese companies in the same industry.

3. Consolidated financial statements and primary notes**(1) Consolidated balance sheets**

	(Thousands of yen)	
	As of December 31, 2024	As of December 31, 2025
Assets		
Current assets		
Cash and deposits	2,729,355	3,119,338
Notes and accounts receivable - trade	726,843	693,667
Merchandise and finished goods	47,659	37,634
Work in process	71,046	57,059
Raw materials and supplies	14,484	9,110
Other	263,808	407,293
Allowance for doubtful accounts	-	(348)
Total current assets	3,853,197	4,323,754
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	568,336	531,264
Machinery, equipment and vehicles, net	546,274	504,229
Land	752,187	752,187
Construction in progress	-	755,866
Other, net	50,106	47,391
Total property, plant and equipment	1,916,905	2,590,939
Intangible assets	76,170	54,960
Investments and other assets		
Investment securities	449,552	404,137
Deferred tax assets	144,045	156,584
Other	154,954	151,516
Total investments and other assets	748,551	712,237
Total non-current assets	2,741,627	3,358,136
Total assets	6,594,824	7,681,891

(Thousands of yen)

	As of December 31, 2024	As of December 31, 2025
Liabilities		
Current liabilities		
Notes and accounts payable - trade	288,399	242,374
Current portion of long-term borrowings	286,748	401,092
Lease liabilities	7,039	5,012
Accounts payable - other	150,039	143,653
Income taxes payable	101,865	100,146
Provision for bonuses	93,352	91,983
Advances received	320,248	433,099
Deposits received	315,096	362,780
Other	95,167	90,559
Total current liabilities	1,657,957	1,870,702
Non-current liabilities		
Long-term borrowings	1,701,981	2,267,439
Lease liabilities	9,347	4,335
Retirement benefit liability	381,804	401,350
Asset retirement obligations	109,826	134,713
Other	150	150
Total non-current liabilities	2,203,108	2,807,987
Total liabilities	3,861,065	4,678,689
Net assets		
Shareholders' equity		
Share capital	483,560	483,560
Capital surplus	253,323	253,323
Retained earnings	1,833,782	2,074,546
Treasury shares	(482)	(482)
Total shareholders' equity	2,570,184	2,810,949
Accumulated other comprehensive income		
Foreign currency translation adjustment	97,957	129,127
Total accumulated other comprehensive income	97,957	129,127
Non-controlling interests	65,616	63,124
Total net assets	2,733,759	3,003,201
Total liabilities and net assets	6,594,824	7,681,891

(2) Consolidated statements of income and consolidated statements of comprehensive income**Consolidated statements of income**

(Thousands of yen)

	Fiscal year ended December 31, 2024	Fiscal year ended December 31, 2025
Net sales	4,931,476	4,865,635
Cost of sales	2,705,034	2,684,306
Gross profit	2,226,441	2,181,329
Selling, general and administrative expenses	1,752,961	1,745,440
Operating profit	473,480	435,888
Non-operating income		
Interest income	243	3,923
Dividend income	0	150
Share of profit of entities accounted for using equity method	70,503	59,171
Foreign exchange gains	17,515	–
Real estate lease revenue	8,283	12,176
Other	18,704	17,058
Total non-operating income	115,250	92,481
Non-operating expenses		
Interest expenses	27,961	42,423
Foreign exchange losses	–	7,874
Other	2,878	8,321
Total non-operating expenses	30,839	58,619
Ordinary profit	557,890	469,750
Extraordinary income		
Gain on sale of non-current assets	4,106	316
Total extraordinary income	4,106	316
Extraordinary losses		
Impairment losses	60,445	–
Loss on sale and retirement of non-current assets	1,105	182
Total extraordinary losses	61,550	182
Profit before income taxes	500,446	469,883
Income taxes - current	176,294	171,239
Income taxes - deferred	(98,693)	(12,539)
Total income taxes	77,601	158,700
Profit	422,844	311,183
Profit (loss) attributable to non-controlling interests	(339)	209
Profit attributable to owners of parent	423,184	310,974

Consolidated statements of comprehensive income

(Thousands of yen)

	Fiscal year ended December 31, 2024	Fiscal year ended December 31, 2025
Profit	422,844	311,183
Other comprehensive income		
Foreign currency translation adjustment	17,906	11,496
Share of other comprehensive income of entities accounted for using equity method	38,327	16,973
Total other comprehensive income	56,234	28,469
Comprehensive income	479,079	339,652
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	478,182	342,144
Comprehensive income attributable to non-controlling interests	896	(2,491)

(3) Consolidated statements of changes in equity

Fiscal year ended December 31, 2024

(Thousands of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	483,560	253,323	1,480,808	(482)	2,217,210
Changes during period					
Dividends of surplus			(70,209)		(70,209)
Profit attributable to owners of parent			423,184		423,184
Net changes in items other than shareholders' equity					
Total changes during period	–	–	352,974	–	352,974
Balance at end of period	483,560	253,323	1,833,782	(482)	2,570,184

	Accumulated other comprehensive income		Share acquisition rights	Non-controlling interests	Total net assets
	Foreign currency translation adjustment	Total accumulated other comprehensive income			
Balance at beginning of period	42,959	42,959	6,034	–	2,266,204
Changes during period					
Dividends of surplus					(70,209)
Profit attributable to owners of parent					423,184
Net changes in items other than shareholders' equity	54,997	54,997	(6,034)	65,616	114,580
Total changes during period	54,997	54,997	(6,034)	65,616	467,554
Balance at end of period	97,957	97,957	–	65,616	2,733,759

Fiscal year ended December 31, 2025

(Thousands of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	483,560	253,323	1,833,782	(482)	2,570,184
Changes during period					
Dividends of surplus			(70,209)		(70,209)
Profit attributable to owners of parent			310,974		310,974
Net changes in items other than shareholders' equity					
Total changes during period	–	–	240,764	–	240,764
Balance at end of period	483,560	253,323	2,074,546	(482)	2,810,949

	Accumulated other comprehensive income		Non-controlling interests	Total net assets
	Foreign currency translation adjustment	Total accumulated other comprehensive income		
Balance at beginning of period	97,957	97,957	65,616	2,733,759
Changes during period				
Dividends of surplus				(70,209)
Profit attributable to owners of parent				310,974
Net changes in items other than shareholders' equity	31,170	31,170	(2,491)	28,678
Total changes during period	31,170	31,170	(2,491)	269,442
Balance at end of period	129,127	129,127	63,124	3,003,201

(4) Consolidated statements of cash flows

(Thousands of yen)

	Fiscal year ended December 31, 2024	Fiscal year ended December 31, 2025
Cash flows from operating activities		
Profit before income taxes	500,446	469,883
Depreciation	187,389	204,509
Impairment losses	60,445	-
Loss (gain) on sale and retirement of non-current assets	(3,001)	(133)
Increase (decrease) in provision for bonuses	7,676	(1,369)
Increase (decrease) in retirement benefit liability	23,064	19,546
Interest and dividend income	(243)	(4,074)
Interest expenses	27,961	42,423
Foreign exchange losses (gains)	(29,437)	1,660
Share of loss (profit) of entities accounted for using equity method	(70,503)	(59,171)
Decrease (increase) in trade receivables	(18,480)	33,858
Decrease (increase) in inventories	(70,415)	29,386
Increase (decrease) in trade payables	27,557	(46,548)
Increase (decrease) in advances received	41,855	112,850
Increase (decrease) in deposits received	436	47,677
Other, net	(12,034)	(158,809)
Subtotal	672,716	691,690
Interest and dividends received	73,124	101,974
Interest paid	(29,085)	(42,359)
Income taxes paid	(242,110)	(166,512)
Net cash provided by (used in) operating activities	474,644	584,792
Cash flows from investing activities		
Purchase of property, plant and equipment	(413,604)	(831,142)
Proceeds from sale of property, plant and equipment	1,513	4,801
Purchase of intangible assets	(10,513)	(238)
Proceeds from sale of intangible assets	-	270
Purchase of investment securities	(94,898)	(5,959)
Proceeds from sale of investment securities	-	26,252
Proceeds from redemption of investment securities	1,000	-
Other, net	2,017	1,897
Net cash provided by (used in) investing activities	(514,486)	(804,118)
Cash flows from financing activities		
Proceeds from long-term borrowings	200,000	1,010,000
Repayments of long-term borrowings	(285,082)	(330,198)
Purchase of treasury share acquisition rights	(6,034)	-
Dividends paid	(70,106)	(70,088)
Proceeds from share issuance to non-controlling shareholders	64,720	-
Other, net	(12,490)	(8,039)
Net cash provided by (used in) financing activities	(108,993)	601,674
Effect of exchange rate change on cash and cash equivalents	48,610	7,634
Net increase (decrease) in cash and cash equivalents	(100,224)	389,983
Cash and cash equivalents at beginning of period	2,829,579	2,729,355
Cash and cash equivalents at end of period	2,729,355	3,119,338

(5) Notes to consolidated financial statements**(Notes on going concern assumption)**

Not applicable.

(Notes on changes in accounting policies)

(Application of the “Accounting Standard for Current Income Taxes,” Etc.)

The Company has applied the “Accounting Standard for Current Income Taxes” (Accounting Standards Board of Japan (ASBJ) Statement No. 27, October 28, 2022; the “Revised Accounting Standard of 2022”), etc. from the beginning of the fiscal year under review.

Revisions to categories for recording current income taxes (taxation on other comprehensive income) conform to the transitional treatment in the proviso of paragraph 20-3 of the Revised Accounting Standard of 2022 and to the transitional treatment in the proviso of paragraph 65-2(2) of the “Guidance on Accounting Standard for Tax Effect Accounting” (ASBJ Guidance No. 28, October 28, 2022).

This change in accounting policies has no impact on the consolidated financial statements.

(Notes on changes in accounting estimates)

(Changes in estimates of asset retirement obligations)

During the fiscal year under review, the Company revised its estimates of restoration costs associated with asset retirement obligations recorded as obligations to restore leased assets to their original condition under real estate lease contracts, reflecting recent sharp price increases and newly obtained information.

As a result of this revision, the carrying amount of asset retirement obligations was increased by ¥25,083 thousand.

Accordingly, operating profit, ordinary profit, and profit before income taxes for the fiscal year under review decreased by ¥17,594 thousand, respectively.

(Notes on segment information)

The statement is omitted because the AMITA Group constitutes a single segment, or the Social Systems Design Business.

(Notes on per share information)

	(Yen)	
	Fiscal year ended December 31, 2024	Fiscal year ended December 31, 2025
Net assets per share	152.01	167.50
Earnings per share	24.11	17.72

- Notes: 1. Diluted earnings per share for the fiscal year ended December 31, 2024 is omitted, because there are no potentially dilutive shares that have dilutive effects although there are potentially dilutive shares.
2. Diluted earnings per share for the fiscal year ended December 31, 2025 is omitted, because there are no potentially dilutive shares.

3. The basis for calculating earnings per share is as follows:

	Fiscal year ended December 31, 2024	Fiscal year ended December 31, 2025
Earnings per share		
Profit attributable to owners of parent (Thousands of yen)	423,184	310,974
Amount not attributable to common shareholders (Thousands of yen)	—	—
Profit attributable to owners of parent relating to common shares (Thousands of yen)	423,184	310,974
Average number of common shares during the period (Shares)	17,552,470	17,552,470
Summary of potential shares not included in the calculation of diluted earnings per share due to the absence of dilutive effects	1st Series Share Acquisition Rights (19,850 share acquisition rights/ 1,985,000 common shares) The abovementioned share acquisition rights were all purchased and canceled on February 28, 2024.	—

(Notes on significant subsequent events)

Not applicable.